## RESIDENCE SYSTEM GOVERNANCE REPORT

## Actions Requested:

1. Receive the university residence systems five-year plans for FY 2025 through FY 2029.
2. Consider the universities' preliminary FY 2025 residence system budgets, which are subject to further review and action when the Board approves the final FY 2025 institutional budgets.
3. Consider, with final approval scheduled for April, the universities' academic year 2024-2025 proposed rates for all residence halls, board options and apartments as detailed in the tables in each attachment.

Executive Summary: Residence systems, which include dining services, are operated by each of lowa's public universities. The residence systems are self-supporting operations that do not receive stateappropriated funds for operations or capital improvements.
The Residence System governance report includes three major components:

- Residence system five-year plans for FY 2025-FY 2029;
- Preliminary residence system budgets for FY 2025; and
- Proposed residence system rates for academic year 2024-2025.

Details pertinent to each university's five-year plan, preliminary budget and proposed rates are included in the attachments.

This agenda item is the first reading of the residence system rates, with final approval scheduled for the April Board meeting. The Board will consider approval of the final residence system budgets when it acts on the other university budgets during the summer.
The residence systems engage in strategic and continuous improvements to provide a safe and comprehensive student experience. At present, the systems provide housing for more than 19,500 students and dining services to even more. The systems maintain 7.1 million square feet in facilities.
The systems strive to provide a great "home" for any student choosing to live on campus by offering safe, clean, welcoming and supportive communities. Research shows students living on-campus are more likely to stay in college, earn a higher GPA, and experience a greater degree of satisfaction with their overall college experience. They offer programs to students who may be struggling and need additional interventions or support systems to ensure academic and social success. As part of each university's commitment to student success, the residence systems strive to connect students with common goals or interests to enhance their college experience and to provide a network of peers within the university.
The residence systems at lowa's public universities are committed to providing safe and compliant facilities for students, staff and guests. The universities have worked in conjunction with local fire safety officials, the State Fire Marshal's Office, university public safety offices, and internal health and safety units to train students and staff, establish policies, perform fire drills, and update, implement and maintain fire safety best practices.

## Five-Year Plans FY 2025-FY 2029

Five-year occupancy projections form the basis for residence system financial forecasts. The table below contains current and projected capacity and occupancy demand for residence halls and apartments. Each university's detailed five-year plan also contains capital improvement plans, financial projections and voluntary reserve forecasts.

SUl's housing capacity is reduced slightly beginning in FY 2025 with the expected closure of Parklawn Hall at the end of the current year. Parklawn is not highly desired by students and lacks Cambus and food services. SUI will accommodate the projected first-year class, as well as a significant number of returning students and transfer students. The residence halls are expected to fully occupied in the coming years.
ISU's occupancy is expected to remain very strong as they continue to connect with new and returning students. To help meet demand, additional capacity in University Village will be available beginning in FY 2025 and some Wallace Hall rooms may be converted from single to double occupancy if necessary to offset system demands.

UNI has implemented strategies to increase occupancy that includes the recruitment of returning students with financial incentives via the Live2Succeed two-year commitment program. These efforts have resulted in higher occupancy. Occupancy is again expected to improve next year before stabilizing.

PROJECTED HOUSING CAPACITY AND OCCUPANCY


## Preliminary FY 2025 Residence System Budget Summary

The following table compares the FY 2024 estimates and the preliminary FY 2025 budget.
The FY 2025 preliminary budgets were developed considering the expected number of occupants, purchased meal plans, estimated operating cost increases, projected infrastructure improvements, and the debt service requirements of the systems. The residence systems continue to address challenges including inflation for food, utilities, and other costs, as well as a continuing tight labor market for custodians and food service workers.
The attachments contain additional budget and comparison detail for each university.

|  |  | Current Year <br> Estimates <br> FY 2024 |  | Preliminary <br> Budget <br> FY 2025 |  | FY 25 to FY 24 Est. <br> \$ Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SUI |  |  |  |  |  |  |
| Gross Revenue | \$ | 88,581,982 | \$ | 93,172,237 | \$ | 4,590,255 |
| Expenditures for Operations | \$ | 63,324,998 | \$ | 65,443,239 | \$ | 2,118,241 |
| Debt Service \& Mand Transfers | \$ | 13,147,213 | \$ | 12,071,213 | \$ | $(1,076,000)$ |
| Net Revenue | \$ | 12,109,771 | \$ | 15,657,785 | \$ | 3,548,014 |
| Net Revas \% of Gross Rev |  | 13.7\% |  | 16.8\% |  |  |
| ISU |  |  |  |  |  |  |
| Gross Revenue | \$ | 100,533,016 | \$ | 107,616,524 | \$ | 7,083,508 |
| Expenditures for Operations | \$ | 76,505,543 | \$ | 80,140,502 | \$ | 3,634,959 |
| Debt Service \& Mand Transfers | \$ | 15,217,043 | \$ | 14,675,440 | \$ | $(541,603)$ |
| Net Revenue | \$ | 8,810,430 | \$ | 12,800,582 | \$ | 3,990,152 |
| Net Revas \% of Gross Rev |  | 8.8\% |  | 11.9\% |  |  |
| UNI |  |  |  |  |  |  |
| Gross Revenue | \$ | 32,646,913 | \$ | 34,469,825 | \$ | 1,822,912 |
| Expenditures for Operations | \$ | 25,908,323 | \$ | 26,743,782 | \$ | 835,459 |
| Debt Service \& Mand Transfers | \$ | 4,411,831 | \$ | 4,380,831 | \$ | $(31,000)$ |
| Net Revenue | \$ | 2,326,759 | \$ | 3,345,212 | \$ | 1,018,453 |
| Net Revas \% of Gross Rev |  | 7.1\% |  | 9.7\% |  |  |

## Proposed Rates for Academic Year 2024-2025

Each residence system operates in a unique competitive environment with individual capital and operational needs; these contribute to rate variations for each system. The proposed rates are calculated based on the estimated operating costs, needed infrastructure improvements, available capacity and the debt service requirements of the system. The bond covenants for each system restrict the use of funds for purposes solely within each respective residence system.
The universities provide many different room and board options to students with varying rates based upon the style of accommodation (standard room, suite, apartment, etc.) and amenities (air-conditioning, private bathrooms, kitchen, etc.). Detailed FY 2025 room and board rate proposals for each university are contained in the attachments. While each university offers multiple room and board options at varying rates, the proposed rate change from the current year for each university's most popular double residence hall room and meal plan are as follows:

- University of Iowa
4.8\%
- Iowa State University 5.8\%
- University of Northern Iowa


## UNIVERSITY OF IOWA UNIVERSITY HOUSING \& DINING (UH\&D)

## Five-Year Plan - table on page 5

- University enrollment projections, primarily those of the incoming first-year class, serve as a preliminary basis for estimating occupancy demand for housing and dining. Based on current information, an entering class of 5,100 new first-time students from high school is planned for fall 2024, similar to the current year's first year class. The first-year class size is projected to remain relatively constant into the foreseeable future.
- SUI announced in February 2023 plans to pursue a sale of Mayflower Hall. However, due to strong interest from both incoming and returning students seeking the on-campus residential experience, Mayflower Hall will continue to be utilized. For the upcoming academic year, additional study spaces and a greater number of single rooms are already planned for Mayflower, and campus leaders are working with students to determine what other additional supports and amenities may be offered. Since Parklawn Hall is not highly desired by new or returning students and lacks Cambus or food service, SUI intends to close it at the conclusion of the current academic year.
- UH\&D is planning for necessary capital improvements totaling over $\$ 50$ million over the next five years, funded from system reserves, including the proceeds from the anticipated sale of Mayflower Hall. As system reserves allow, additional capital projects will be added to continue to maintain the residence system and reduce deferred maintenance.
- Hillcrest Residence Hall was built in 1939 with plaster walls and narrow doorframes. Now in its 85 th year, the building is in phase three of a three-year project that will repair room walls and replace flooring, doors, and ceilings in student rooms and hallways, as well as renovate restrooms to make them single user and create more study space within the building. Renovations in Hillcrest Hall will be complete before the fall of 2024 and the building will re-open at its new full capacity of 750 beds.
- Current departmental priorities include converting all remaining community restrooms (in three residence halls) to single-user restrooms over a period of several years. On-going capital plans also include systematic replacement of smoke detectors and upgrading fire panels.


## FY 2025 Preliminary Budget - table on page 6

- Construction of the FY 2025 preliminary budget used the proposed rates and occupancy projections of 6,465 students, a slight increase from the current year. The occupancy, proposed rates and budgeted changes in other revenues result in incremental revenue of $\$ 4.6$ million when compared to current year estimates. These funds will be applied to higher operating costs and fund needed capital improvements.
- The preliminary budget also reflects the inflationary impact to operating expenses including food, utilities and personnel costs. In recent years, UH\&D has increased wages and retention bonuses for custodians and kitchen staff which positively impacted staffing levels. Currently, UH\&D is at $85-90 \%$ of normal staffing levels.
- All proposed FY 2025 rates for each room and board option are provided on pages 7-8. When combined, the proposed rate for the traditional double room with air, Black meal plan, and 200 Hawkeye Dollars is $\$ 12,318$ ( $4.8 \%$ increase or $\$ 566$ ). The proposed rate increases are based on estimated operating cost increases for the upcoming year, projected enrollment and occupancy forecasts, proposed infrastructure improvements to the residence halls, and the debt service requirements of the system.
- The current outstanding bond principal for UH\&D is $\$ 143$ million and the annual debt service included in the FY 2025 preliminary budget is $\$ 11.5$ million. The budgeted FY 2025 debt service coverage ratio is $193 \%$.


## University of lowa's Five-Year Plan Summary <br> University Housing \& Dining <br> (Dollars in Thousands)

| Actual | Estimated | Proposed | Constant Dollars |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | FY 28 | FY 29 |

## 1 - CAPACITY \& OCCUPANCY

Residence Hall Housing

| (a) Current Operating Capacity (\# of beds) | 6,527 | 6,553 | 6,465 | 6,465 | 6,465 | 6,465 | 6,465 |
| :--- | :---: | :---: | :---: | ---: | :---: | :---: | :---: |
| (b) Occupancy | 6,345 | 6,415 | 6,465 | 6,465 | 6,465 | 6,465 | 6,465 |
| (c) Occupancy Ratio | $97.2 \%$ | $97.9 \%$ | $100.0 \%$ | $100.0 \%$ | $100.0 \%$ | $100.0 \%$ | $100.0 \%$ |

2 - CAPITAL IMPROVEMENTS \& REPAIRS

| (a) Improvements from Bond Proceeds | $\$$ | 10,734 | $\$$ | 67 | $\$$ | - | $\$$ | - | $\$$ | - | $\$$ | - |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| (b) Improvements from Voluntary Reserves | $\$$ | 5,564 | $\$$ | 12,203 | $\$$ | 11,541 | $\$$ | 11,100 | $\$$ | 10,263 | $\$$ | 10,148 |
| (c) Repairs from Current Revenues | $\$$ | 6,010 | $\$$ | 6,486 | $\$$ | 6,399 | $\$$ | 6,399 | $\$$ | 6,399 | $\$$ | 6,399 |
| (d) Gross Square Feet Maintained (000's) |  | 2,120 |  | 2,120 |  | 2,120 |  | 2,120 |  | 2,120 |  | 2,120 |
| (d) |  |  | 2,120 |  |  |  |  |  |  |  |  |  |

## 3-OPERATING REVENUES \& EXPENDITURES

(a) Total Revenues

| $\$$ | 84,106 | $\$$ | 88,582 | $\$$ | 93,172 | $\$$ | 93,155 | $\$$ | 93,182 | $\$$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 57,744 |  | 63,325 |  | 65,443 |  | 65,443 | 65,443 |  | 65,443 |
|  | 26,362 | 25,257 |  | 27,729 |  | 27,712 |  | 27,739 |  | 27,781 |
|  | 600 | 600 |  | 600 |  | 600 |  | 600 |  | 600 |
|  | 12,543 |  | 12,547 | 11,471 |  | 11,480 | 11,491 |  | 11,509 | 11,522 |
|  | 13,219 | $\$$ | 12,110 | $\$$ | 15,658 | $\$$ | 15,632 | $\$$ | 15,648 | $\$$ |

## 4 - VOLUNTARY (UNRESTRICTED) RESERVES

(a) Beginning Balance
(b) Add Mandatory Transfers from (3d)
(c) Add Net to Voluntary Reserves from (3f)
(d) Less Improvements (2b) \& Other Costs
(e) Year-End Balance

| $\$$ | 12,218 | $\$$ | 17,351 | $\$$ | 15,940 | $\$$ | 16,999 | $\$$ | 18,351 | $\$$ | 20,443 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 600 | 600 | 600 | 600 | 600 | 600 | 22,557 |  |  |  |  |
|  | 13,219 |  | 12,110 | 15,658 | 15,632 | 15,648 | 15,672 | 15,701 |  |  |  |
|  | 8,686 |  | 14,121 |  | 15,199 |  | 14,880 | 14,156 | 14,158 | 17,763 |  |
| $\$$ | 17,351 | $\$$ | 15,940 | $\$$ | 16,999 | $\$$ | 18,351 | $\$$ | 20,443 | $\$$ | 22,557 |

## University of Iowa <br> University Housing \& Dining Preliminary Budget 2024-25

|  | $\begin{gathered} \text { Actual } \\ \text { 2022-23 } \end{gathered}$ |  | Approved Budget 2023-24 |  | Revised <br> Estimate <br> 2023-24 |  | ProposedBudget2024-25 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OPERATIONS |  |  |  |  |  |  |  |  |
| Revenues | \$ | 84,105,776 | \$ | 85,549,790 | \$ | 88,581,982 | \$ | 93,172,237 |
| Expenditures for Operations |  | 57,743,721 |  | 61,906,377 |  | 63,324,998 |  | 65,443,239 |
| Net Revenues |  | 26,362,055 |  | 23,643,413 |  | 25,256,984 |  | 27,728,998 |
| \% of Revenues |  | 31.3\% |  | 27.6\% |  | 28.5\% |  | 29.8\% |
| Debt Service (due July 1) |  | 12,542,713 |  | 12,547,213 |  | 12,547,213 |  | 11,471,213 |
| Mandatory Transfers |  | 600,000 |  | 600,000 |  | 600,000 |  | 600,000 |
| Net After Debt Service \& Mandatory Transfers | \$ | 13,219,342 | \$ | 10,496,200 | \$ | 12,109,771 | \$ | 15,657,785 |
| \% of Revenues |  | 15.7\% |  | 12.3\% |  | 13.7\% |  | 16.8\% |
| Debt Service Coverage Ratio |  | 210\% |  | 188\% |  | 201\% |  | 242\% |
| University Overhead Payment | \$ | 524,748 | \$ | 551,676 | \$ | 551,676 | \$ | 568,226 |
| Overhead as \% of Expenditures |  | 0.9\% |  | 0.9\% |  | 0.9\% |  | 0.9\% |
| FUND BALANCES (June 30) |  |  |  |  |  |  |  |  |
| Operation \& Maintenance Fund | \$ | 1,000,000 | \$ | 1,000,000 | \$ | 1,000,000 | \$ | 1,000,000 |
| Improvement Fund |  | 8,144,370 |  | 6,837,166 |  | 6,541,093 |  | 11,099,500 |
| System Fund |  | 8,207,125 |  | 8,139,132 |  | 8,399,166 |  | 4,899,225 |
| Subtotal--Voluntary Reserves |  | 17,351,495 |  | 15,976,298 |  | 15,940,259 |  | 16,998,725 |
| Bond Reserve Fund |  | 12,940,282 |  | 11,382,835 |  | 11,306,282 |  | 11,306,282 |
| Bond Construction Fund |  | 67,461 |  |  |  |  |  |  |
| Subtotal--Mandatory Reserves |  | 13,007,743 |  | 11,382,835 |  | 11,306,282 |  | 11,306,282 |
| Total Fund Balances (June 30) | \$ | 30,359,238 | \$ | 27,359,133 | \$ | 27,246,541 | \$ | 28,305,007 |
| REVENUES AND EXPENDITURES DETAIL |  |  |  |  |  |  |  |  |
| Revenues |  |  |  |  |  |  |  |  |
| Contracts | \$ | 73,846,835 | \$ | 75,647,686 | \$ | 77,863,018 | \$ | 82,270,935 |
| Interest |  | 701,773 |  | 467,111 |  | 634,338 |  | 595,230 |
| Other Income |  | 9,557,168 |  | 9,434,993 |  | 10,084,626 |  | 10,306,072 |
| Total Revenues | \$ | 84,105,776 | \$ | 85,549,790 | \$ | 88,581,982 | \$ | 93,172,237 |
| Expenditures for Operations |  |  |  |  |  |  |  |  |
| Salaries, Wages \& Benefits | \$ | 25,570,022 | \$ | 28,544,592 | \$ | 29,248,373 | \$ | 29,974,334 |
| Cost of Food or Goods Sold |  | 13,230,450 |  | 13,953,505 |  | 14,836,208 |  | 15,702,306 |
| Other Operating Expense |  | 8,328,477 |  | 8,723,358 |  | 8,285,461 |  | 8,416,675 |
| Utilities |  | 6,692,394 |  | 6,899,929 |  | 6,916,842 |  | 7,186,039 |
| Repairs \& Maintenance |  | 3,922,378 |  | 3,784,993 |  | 4,038,114 |  | 4,163,885 |
| Total Expenditures | \$ | 57,743,721 | \$ | 61,906,377 | \$ | 63,324,998 | \$ | 65,443,239 |

## University of lowa Housing \& Dining <br> Proposed Rate Schedules for 2024-25

| Residence Halls Academic Year | Current <br> 2023-24 <br> Rates | $\begin{gathered} \text { Proposed } \\ 2024-25 \\ \text { Rates } \\ \hline \end{gathered}$ | Proposed Rate Increase |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | Amount | Percent |
| Single with Air | \$9,969 | \$10,457 | 488 | 4.9\% |
| Single with Air \& Shared Bath | 11,398 | 11,957 | 559 | 4.9\% |
| Single with Bath \& Air | 13,063 | 13,703 | 640 | 4.9\% |
| Double with Air | 7,696 | 8,073 | 377 | 4.9\% |
| Double with Air \& Shared Bath | 8,619 | 9,041 | 422 | 4.9\% |
| Double with Bath \& Air | 9,538 | 10,005 | 467 | 4.9\% |
| Double with Kitchen, Bath \& Air | 9,991 | 10,481 | 490 | 4.9\% |
| Triple with Air | 6,503 | 6,822 | 319 | 4.9\% |
| Triple with Bath \& Air | 7,738 | 8,117 | 379 | 4.9\% |
| Triple Suite with Kitchen, Bath \& Air | 8,917 | 9,354 | 437 | 4.9\% |
| Quad with Air | 5,655 | 5,932 | 277 | 4.9\% |
| Quad with Bath \& Air | 6,580 | 6,902 | 322 | 4.9\% |
| Quad Suite with Kitchen, Bath \& Air | 7,482 | 7,849 | 367 | 4.9\% |
| Mayflower Single with Kitchen, Bath \& Air | 9,969 | 10,457 | 488 | 4.9\% |
| Mayflower Double with Kitchen, Bath \& Air | 8,633 | 8,073 | (560) | -6.5\% |
| Parklawn One Bedroom Apartment for Three | 7,738 | 8,117 | 379 | 4.9\% |
| Parklawn Studio for Two | 8,633 | 9,056 | 423 | 4.9\% |
| Single with Air \& Pod Configuration | 11,159 | 11,706 | 547 | 4.9\% |
| Double with Air \& Pod Configuration | 8,855 | 9,289 | 434 | 4.9\% |
| Triple with Air \& Pod Configuration | 7,641 | 8,015 | 374 | 4.9\% |
| Quad with Air \& Pod Configuration | 6,427 | 6,742 | 315 | 4.9\% |
| Temporary Housing (daily rate) | 10 | 10 | - | - |
| Hawkeye Dollars |  |  |  |  |
| Housing Application Fee (assessed to all 1st-time applicants only) | \$75 | \$100 | \$25 | 33.3\% |
| Board Rates |  |  |  |  |
| Gold (Unlimited) | \$4,280 | \$4,490 | \$210 | 4.9\% |
| Black (220 per semester)* | 3,856 | 4,045 | 189 | 4.9\% |
| Hawkeye (75 per semester) | 1,640 | 1,700 | 60 | 3.7\% |
| *Standard board plan |  |  |  |  |
| University-affiliated Guest Rates (monthly rates) |  |  |  |  |
| Studio apartment | \$700 | \$700 | - | - |
| One-bedroom apartment | 900 | 900 | - | - |
| Two-bedroom apartment | 1,200 | 1,200 | - | - |

Note: The Double with Air room rate, Black meal plan, and \$200 Hawkeye Dollars and was used for the rate comparison on page 2.

| Residence Halls Summer Room | $\begin{aligned} & \text { Summer } \\ & 2024 \\ & \text { Daily } \end{aligned}$ | $\begin{aligned} & \text { Summer } \\ & 2025 \\ & \text { Daily } \end{aligned}$ |  | sed rease |
| :---: | :---: | :---: | :---: | :---: |
|  | Rates | Rates | Amount | Percent |
| Single with Air | \$57.01 | \$57.58 | \$0.57 | 1.0\% |
| Single with Air \& Shared Bath | 62.66 | 63.29 | 0.63 | 1.0\% |
| Single with Bath \& Air | 71.10 | 71.81 | 0.71 | 1.0\% |
| Double with Air | 40.41 | 40.81 | 0.40 | 1.0\% |
| Double with Air \& Shared Bath | 44.40 | 44.84 | 0.44 | 1.0\% |
| Double with Bath \& Air | 48.44 | 48.92 | 0.48 | 1.0\% |
| Double with Kitchen, Bath \& Air | 50.43 | 50.93 | 0.50 | 1.0\% |
| Triple with Air | 32.90 | 33.23 | 0.33 | 1.0\% |
| Triple with Bath \& Air | 38.22 | 38.60 | 0.38 | 1.0\% |
| Triple Suite with Kitchen, Bath \& Air | 43.35 | 43.78 | 0.43 | 1.0\% |
| Quad with Air | 28.52 | 28.81 | 0.29 | 1.0\% |
| Quad with Bath \& Air | 29.08 | 29.37 | 0.29 | 1.0\% |
| Quad Suite with Kitchen, Bath \& Air | 35.91 | 36.27 | 0.36 | 1.0\% |
| Mayflower Single with Kitchen, Bath \& Air | 55.62 | 56.18 | 0.56 | 1.0\% |
| Mayflower Double with Kitchen, Bath \& Air | 44.96 | 45.41 | 0.45 | 1.0\% |
| Parklawn One Bedroom Apartment for Three | 38.22 | 38.60 | 0.38 | 1.0\% |
| Parklawn Studio for Two | 44.96 | 45.41 | 0.45 | 1.0\% |
| Single with Air \& Pod Configuration | 60.36 | 60.96 | 0.60 | 1.0\% |
| Double with Air \& Pod Configuration | 47.88 | 48.36 | 0.48 | 1.0\% |
| Triple with Air \& Pod Configuration | 41.33 | 41.74 | 0.41 | 1.0\% |
| Quad with Air \& Pod Configuration | 34.75 | 35.10 | 0.35 | 1.0\% |
| Summer Meal Plans |  |  |  |  |
| 200 Meal Block | \$1,650 | \$1,700 | \$50 | 3.0\% |
| 150 Meal Block | 1,323 | 1,363 | 40 | 3.0\% |
| 100 Meal Block | 948 | 977 | 28 | 3.0\% |
| 50 Meal Block | 505 | 520 | 15 | 3.0\% |

IOWA STATE UNIVERSITY DEPARTMENT OF RESIDENCE (DOR)

## Five-Year Plan - table on page 10

- Occupancy and financial forecasts are based primarily on projections new direct from high school enrollment, transfer students, and recapture rates of returning students. Occupany is expected to remain very strong at approximately $97 \%$ of capacity during the five-year period. The five-year plan projects occupancy to increase from 10,030 students in the current year and stabilize at 10,300 students beginning in FY 2026. To help meet demand, additional capacity of 100 beds in University Village will be available beginning in FY 2025. Also, some Wallace Hall rooms may be converted from single to double occupancy if necessary to offset system demands.
- DOR commits to allocating net revenues to projects aimed at improving the quality of the residential experience in all facilities. Capital projects planned for FY 2025 and beyond include Friley restrooms and courtyard improvements, HVAC additions, exterior and sidewalk repairs, fire safety improvements, dining center and marketplace renovations.
- Capital spending for housing, dining, and fire safety projects from voluntary reserves is projected to range from $\$ 10.8 \mathrm{M}-\$ 15.3 \mathrm{M}$ per year throughout the 5 -year plan. The DOR will continue to evaluate and prioritize uses for these funds to address building improvement needs. Funds will be committed as revenue is earned and adjustments will be made to the planned projects as necessary to maintain adequate reserves and a favorable debt service coverage ratio.


## FY 2025 Preliminary Budget - table on page 11

- $\quad$ Net revenues for the current year (FY 2024) are expected to be close to the budget. Additional revenues from a slightly higher occupancy are offset by higher utility, maintenance, personnel and other operating costs.
- Based on enrollment and returning contract projections, a projected occupancy of 10,258 students was used to prepare the FY 2025 preliminary budget. The occupancy, proposed rate increases, and expected changes in other revenues are expected to generate $\$ 7 \mathrm{M}$ in incremental revenue to meet higher operating costs and fund needed capital improvements.
- Inflationary pressure is again expected in virtually every expense sector for FY 2025. Cost increases are expected for personnel (including fringes), utilities, insurance and food. Competition for high-quality full-time and student employees continues to be challenging as there has been an exodus from service-related industries, inclusive of food service. Retention and recruitment incentives have been implemented to attract new talent amidst the staffing shortage. ISU Dining continues to utilize temporary labor organizations to sustain operations and will continue to use them until sufficient staffing levels are attained.
- All proposed FY 2025 room and board rates begin on page 12. Rate increases in recent years (averaged $1.6 \%$ since FY 2021) have not kept pace with the inflation or provided sufficient funding for building improvement projects. The DOR continues to offer multiple rates, differentiating based on style of accommodation offered (standard room, suite or apartment) and amenities (airconditioning, private bathrooms, kitchens, pet-friendly, furnished, etc.) When combined, the proposed rate for the standard double room (no air conditioning) and meal plan (Cardinal) is $\$ 10,286$ (5.76\% increase or \$560). Proposed room rates reflect a $6.5 \%$ increase with meal plans increased by 5\%. Student leaders of the Residence Hall Association have expressed their support of the proposed rates.
- The current outstanding bond principal is $\$ 92.2$ million and the annual debt service included in the FY 2025 preliminary budget is $\$ 14.7$ million. The budgeted FY 2025 debt service coverage ratio is 187\%.


## Iowa State University's Five-Year Plan Summary <br> Department of Residence <br> (Dollars in Thousands)

| Actual | Estimated | Proposed | Constant Dollars |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 23 | FY 24 | FY 25 | FY 26 | $\underline{\text { FY 27 }}$ | FY 28 | $\underline{\text { FY 29 }}$ |

1-CAPACITY \& OCCUPANCY
Residence Hall Housing
(a) Current Operating Capacity (\# of beds)
(b) Occupancy
(c) Occupancy Ratio

| 6,745 | 6,998 | 7,028 | 7,028 | 7,028 | 7,028 | 7,028 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| 6,421 | 6,742 | 6,863 | 6,891 | 6,891 | 6,891 | 6,891 |
| $95.2 \%$ | $96.3 \%$ | $97.7 \%$ | $98.1 \%$ | $98.1 \%$ | $98.1 \%$ | $98.1 \%$ |
|  |  |  |  |  |  |  |
| 3,382 | 3,438 | 3,538 | 3,538 | 3,538 | 3,538 | 3,538 |
| 2,974 | 3,288 | 3,395 | 3,409 | 3,409 | 3,409 | 3,409 |
| $87.9 \%$ | $95.6 \%$ | $96.0 \%$ | $96.4 \%$ | $96.4 \%$ | $96.4 \%$ | $96.4 \%$ |

## 2-CAPITAL IMPROVEMENTS \& REPAIRS

(a) Improvements from Bond Proceeds
(b) Improvements from Voluntary Reserves
(c) Repairs from Current Revenues
(d) Gross Square Feet Maintained (000's)

| $\$$ | - | $\$$ | - | $\$$ | - | $\$$ | - | $\$$ | - | $\$$ | - | $\$$ | - |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $\$$ | 6,449 | $\$$ | 10,350 | $\$$ | 11,900 | $\$$ | 15,150 | $\$$ | 12,800 | $\$$ | 10,525 | $\$$ | 11,275 |
| $\$$ | 3,663 | $\$$ | 4,316 | $\$$ | 4,478 | $\$$ | 4,478 | $\$$ | 4,478 | $\$$ | 4,478 | $\$$ | 4,478 |
|  | 3,601 |  | 3,601 |  | 3,601 |  | 3,601 |  | 3,601 |  | 3,601 |  | 3,601 |

3-OPERATING REVENUES \& EXPENDITURES

| (a) Total Revenues | \$ | 92,326 | \$ | 100,533 | \$ | 107,616 | \$ | 110,435 | \$ | 111,186 | \$ | 112,673 | \$ | 113,138 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (b) Less Expenditures (Excluding Univ O.H.) |  | 62,875 |  | 76,506 |  | 80,140 |  | 80,287 |  | 80,163 |  | 80,294 |  | 80,164 |
| (c) Net Operating Revenues |  | 29,451 |  | 24,027 |  | 27,476 |  | 30,148 |  | 31,023 |  | 32,379 |  | 32,974 |
| (d) Less Debt Service |  | 15,217 |  | 15,202 |  | 14,676 |  | 13,757 |  | 12,681 |  | 11,053 |  | 7,620 |
| (e) Less Voluntary Transfers |  | 4,050 |  | 4,428 |  | 4,433 |  | 4,433 |  | 4,433 |  | 4,433 |  | 4,433 |
| (f) Net to Voluntary Reserves | \$ | 10,184 | \$ | 4,397 | \$ | 8,367 | \$ | 11,958 | \$ | 13,909 | \$ | 16,893 | \$ | 20,921 |

## 4 - VOLUNTARY (UNRESTRICTED) RESERVES

| (a) Beginning Balance | \$ | 34,268 | \$ | 37,922 | \$ | 32,044 | \$ | 28,586 | \$ | 25,469 | \$ | 26,653 | \$ | 33,096 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (b) Add Net to Voluntary Reserves from (3f) |  | 10,184 |  | 4,397 |  | 8,367 |  | 11,958 |  | 13,909 |  | 16,893 |  | 20,921 |
| (c) Add Transfer from Plant \& Other Revenues |  | (81) |  | 75 |  | 75 |  | 75 |  | 75 |  | 75 |  | 75 |
| (d) Less Improvements (2b) \& Other Costs |  | 6,449 |  | 10,350 |  | 11,900 |  | 15,150 |  | 12,800 |  | 10,525 |  | 11,275 |
| (e) Year-End Balance | \$ | 37,922 | \$ | 32,044 | \$ | 28,586 | \$ | 25,469 | \$ | 26,653 | \$ | 33,096 | \$ | 42,817 |

## Iowa State University Residence System Proposed Budget 2024-25

|  | $\begin{gathered} \text { Actual } \\ \text { 2022-23 } \end{gathered}$ |  |  |  | Estimates |  | Proposed <br> Budget <br> 2024-25 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OPERATIONS |  |  |  |  |  |  |  |  |
| Revenues | \$ | 92,325,841 | \$ | 99,122,597 | \$ | 100,533,016 | \$ | 107,616,524 |
| Expenditures for Operations |  | 62,874,406 |  | 74,180,619 |  | 76,505,543 |  | 80,140,502 |
| Net Revenues |  | 29,451,435 |  | 24,941,978 |  | 24,027,473 |  | 27,476,022 |
| \% of Revenues |  | 31.9\% |  | 25.2\% |  | 23.9\% |  | 25.5\% |
| Debt Service (due July 1) |  | 15,217,043 |  | 15,202,033 |  | 15,217,043 |  | 14,675,440 |
| Net After Debt Service | \$ | 14,234,392 | \$ | 9,739,945 | \$ | 8,810,430 | \$ | 12,800,582 |
| \% of Revenues |  | 15.4\% |  | 9.8\% |  | 8.8\% |  | 11.9\% |
| Debt Service Coverage Ratio |  | 194\% |  | 164\% |  | 158\% |  | 187\% |
| University Overhead Payment | \$ | 4,050,000 | \$ | 4,428,077 | \$ | 4,428,077 | \$ | 4,428,077 |
| Overhead as \% of Expenditures |  | 6.4\% |  | 6.0\% |  | 5.8\% |  | 5.5\% |
| FUND BALANCES (June 30) |  |  |  |  |  |  |  |  |
| Operation \& Maintenance Fund |  |  |  |  |  |  |  |  |
| Improvement Fund | \$ | 16,994,513 | \$ | 9,477,687 | \$ | 14,044,512 | \$ | 14,244,512 |
| System Fund |  | 21,855,586 |  | 17,389,874 |  | 17,999,850 |  | 14,341,949 |
| Subtotal--Voluntary Reserves |  | 38,850,099 |  | 26,867,561 |  | 32,044,362 |  | 28,586,461 |
| Sinking Fund |  | 13,888,521 |  |  |  |  |  |  |
| Bond Reserve Fund |  | 13,190,924 |  | 13,190,924 |  | 13,190,924 |  | 13,190,924 |
| Subtotal--Mandatory Reserves |  | 27,079,445 |  | 13,190,924 |  | 13,190,924 |  | 13,190,924 |
| Total Fund Balances (June 30) | \$ | 65,929,544 | \$ | 40,058,485 | \$ | 45,235,286 | \$ | 41,777,385 |
| REVENUES AND EXPENDITURES DETAIL |  |  |  |  |  |  |  |  |
| Revenues |  |  |  |  |  |  |  |  |
| Contracts | \$ | 76,701,419 | \$ | 83,724,589 | \$ | 83,942,711 | \$ | 90,907,352 |
| Interest |  | 833,814 |  | 155,000 |  | 1,005,000 |  | 555,000 |
| Other Income |  | 14,790,608 |  | 15,243,008 |  | 15,585,305 |  | 16,154,172 |
| Total Revenues | \$ | 92,325,841 | \$ | 99,122,597 | \$ | 100,533,016 | \$ | 107,616,524 |
| Expenditures for Operations |  |  |  |  |  |  |  |  |
| Salaries, Wages \& Benefits | \$ | 32,127,265 | \$ | 37,842,384 | \$ | 38,235,194 | \$ | 40,883,509 |
| Cost of Food or Goods Sold |  | 11,592,321 |  | 12,647,495 |  | 12,647,495 |  | 13,279,870 |
| Other Operating Expense |  | 6,925,814 |  | 11,539,168 |  | 12,635,820 |  | 12,444,795 |
| Utilities |  | 7,887,207 |  | 8,566,372 |  | 8,670,922 |  | 9,054,182 |
| Repairs \& Maintenance |  | 4,341,799 |  | 3,585,200 |  | 4,316,112 |  | 4,478,146 |
| Total Expenditures | \$ | 62,874,406 | \$ | 74,180,619 | \$ | 76,505,543 | \$ | 80,140,502 |

## IOWA STATE UNIVERSITY

Department of Residence - Proposed Rates for FY 2025

| Application / Contracting Fees | FY24 Rate | FY25 Rate | $\$$ Increase | \% Increase |
| :--- | ---: | ---: | ---: | :---: |
| One-time, new admit Contracting Fee ${ }^{1}$ | $\$$ | 10 | $\$$ | 10 |
| One-time, new admit Housing Prepayment ${ }^{2}$ | $\$$ | 125 | $\$$ | 125 |


| Academic Year Traditional Style Residence Hall Rates ${ }^{3}$ |  | FY24 Rate |  | FY25 Rate |  | \$ Increase |  | \% Increase |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Richardson Court and Union Drive ${ }^{4}$ | Double - No AC | \$ | 4,862 | \$ | 5,178 | \$ | 316 | 6.50\% |
|  | Double - with AC | \$ | 5,248 | \$ | 5,588 | \$ | 340 | 6.48\% |
|  | Single - No AC | \$ | 5,819 | \$ | 6,196 | \$ | 377 | 6.48\% |
|  | Single - with AC | \$ | 6,200 | \$ | 6,602 | \$ | 402 | 6.48\% |
| Wallace/Wilson | WW Double | \$ | 4,291 | \$ | 4,570 | \$ | 279 | 6.50\% |
|  | WW Single | \$ | 5,248 | \$ | 5,588 | \$ | 340 | 6.48\% |
|  | WW XL Single | \$ | 5,485 | \$ | 5,842 | \$ | 357 | 6.51\% |
| Academic Year Suite Style Residence Hall Rates ${ }^{3}$ |  | FY24 Rate |  | FY25 Rate |  | \$ Increase |  | \% Increase |
| Suite Style Residence Halls (Includes Maple Suites) ${ }^{5}$ | Double Suite | \$ | 6,436 | \$ | 6,854 | \$ | 418 | 6.49\% |
|  | Single Suite | \$ | 7,393 | \$ | 7,874 | \$ | 481 | 6.51\% |
| Geoffroy Hall ${ }^{5}$ | Geoffroy Double | \$ | 6,436 | \$ | 6,854 | \$ | 418 | 6.49\% |
|  | Geoffroy Single | \$ | 7,393 | \$ | 7,874 | \$ | 481 | 6.51\% |


| Academic Year Apartment Rates ${ }^{6}$ |  | FY24 Rate |  | FY25 Rate |  | \$ Increase |  | $\begin{gathered} \text { \% Increase } \\ \hline 6.48 \% \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Frederiksen Court | 2 Bedroom, 4 Person (shared bedroom) | \$ | 4,750 | \$ | 5,058 | \$ | 308 |  |
|  | 4 Bedroom, 4 Person (private bedroom) | \$ | 5,100 | \$ | 5,432 | \$ | 332 | 6.51\% |
|  | 2 Bedroom, 2 Person (private bedroom) | \$ | 6,200 | \$ | 6,602 | \$ | 402 | 6.48\% |
|  | 2 Bedroom Private - Pet (private bedroom) | \$ | 6,488 | \$ | 6,910 | \$ | 422 | 6.50\% |
| Schilletter Village ${ }^{7}$ | 2 Bedroom | \$ | 6,488 | \$ | 6,910 | \$ | 422 | 6.50\% |
|  | 2 Bedroom Pet | \$ | 6,771 | \$ | 7,210 | \$ | 439 | 6.48\% |
| University Village ${ }^{7}$ | 1 Bedroom, Unfurnished | \$ | 5,582 | \$ | 5,944 | \$ | 362 | 6.49\% |
|  | 2 Bedroom, 1 Level, Unfurnished | \$ | 6,009 | \$ | 6,400 | \$ | 391 | 6.51\% |
|  | Townhouse, 2 Bedroom, Unfurnished | S | 6,390 | \$ | 6,804 | \$ | 414 | 6.48\% |
|  | Townhouse, 2 Bedroom, Pet/Furnished | \$ | 6,771 | \$ | 7,210 | \$ | 439 | 6.48\% |


| Summer Residence Hall Rates ${ }^{8}$ |  | $\begin{array}{\|c\|} \hline \begin{array}{c} \text { Summer } 2024 \\ \text { Rate } \end{array} \\ \hline \end{array}$ |  | $\begin{array}{\|c\|} \hline \begin{array}{c} \text { Summer } 2025 \\ \text { Rate } \end{array} \\ \hline \end{array}$ |  | \$ Increase |  | \% Increase |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Suite Style Residence Halls and Geoffroy Hall ${ }^{5}$ | Suite Double - Full Summer | \$ | 1,384 | \$ | 1,474 | \$ | 90 | 6.50\% |
|  | Suite Double - Session 1/2 | \$ | 923 | \$ | 982 | \$ | 59 | 6.39\% |
|  | Suite Single - Full Summer | \$ | 1,590 | \$ | 1,692 | \$ | 102 | 6.42\% |
|  | Suite Single - Session 1/2 | \$ | 1,060 | \$ | 1,128 | \$ | 68 | 6.42\% |
| Richardson Ct and Union Dr Neighborhoods ${ }^{4}$ | Double - with AC - Full Summer | \$ | 1,132 | \$ | 1,206 | \$ | 74 | 6.54\% |
|  | Double - with AC - Session 1/2 | \$ | 755 | \$ | 804 | \$ | 49 | 6.49\% |
|  | Single - with AC - Full Summer | \$ | 1,338 | \$ | 1,424 | \$ | 86 | 6.43\% |
|  | Single - with AC - Session 1/2 | \$ | 892 | \$ | 950 | \$ | 58 | 6.50\% |
| Summer Apartment Rates ${ }^{8}$ |  | $\begin{array}{\|c\|} \hline \begin{array}{c} \text { Summer } 2024 \\ \text { Rate } \end{array} \\ \hline \end{array}$ |  | Summer 2025 Rate |  | \$ Increase |  | \% Increase |
| Frederiksen Court | 2 Bedroom Shared - Full Summer | \$ | 1,025 | \$ | 1,092 | \$ | 67 | 6.54\% |
|  | 2 Bedroom Shared - Session 1/2 | \$ | 683 | \$ | 726 | \$ | 43 | 6.30\% |
|  | 4 Bedroom Private - Full Summer | \$ | 1,091 | \$ | 1,162 | \$ | 71 | 6.51\% |
|  | 4 Bedroom Private - Session 1/2 | \$ | 727 | \$ | 774 | \$ | 47 | 6.46\% |
|  | 2 Bedroom Private - Full Summer | \$ | 1,338 | \$ | 1,424 | \$ | 86 | 6.43\% |
|  | 2 Bedroom Private - Session 1/2 | \$ | 892 | \$ | 950 | \$ | 58 | 6.50\% |
|  | 2 Bedroom Private Pet - Full Summer | \$ | 1,399 | \$ | 1,490 | \$ | 91 | 6.50\% |
|  | 2 Bedroom Private Pet - Session 1/2 | \$ | 932 | \$ | 992 | \$ | 60 | 6.44\% |
| Schilletter Village ${ }^{7}$ | 2 Bedroom - Full Summer | \$ | 2,017 | \$ | 2,148 | \$ | 131 | 6.49\% |
|  | 2 Bedroom Pet - Full Summer | \$ | 2,099 | \$ | 2,234 | \$ | 135 | 6.43\% |
| University Village ${ }^{7}$ | 1 Bedroom - Full Summer | \$ | 1,724 | \$ | 1,836 | \$ | 112 | 6.50\% |
|  | 1 Level - 2 Bedroom - Full Summer | \$ | 1,847 | \$ | 1,966 | \$ | 119 | 6.44\% |
|  | Townhouse - Full Summer | \$ | 1,965 | \$ | 2,092 | \$ | 127 | 6.46\% |
|  | Townhouse Pet/Furnished - Full Summer | \$ | 2,084 | \$ | 2,218 | \$ | 134 | 6.43\% |
| Guest Apartment Daily Rates |  | FY24 Rate |  | FY25 Rate |  | \$ Increase |  | \% Increase |
| Furnished |  | \$ | 52 | \$ | 55 | \$ | 3 | 5.77\% |
| Non-Furnished |  | \$ | 43 | \$ | 45 | \$ | 2 | 4.65\% |

${ }^{1}$ This fee is refundable prior to the cancellation deadline. After the cancellation deadline, this fee is non-refundable.
${ }^{2}$ This fee is refundable prior to the cancellation deadline. After the cancellation deadline, the prepayment is forfeited. If the student remains contracted for housing, the prepayment is applied to spring room fees.
${ }^{3}$ Meal plans are required in all residence halls except Linden. Wallace and Wilson remain meal plan optional, and will be online for FY25.
${ }^{4}$ These rates include doubles and singles in the following buildings: Birch, Welch, Roberts, Linden, Oak/Elm, Barton, Lyon, Freeman, Maple (double rooms only, suites are listed in the suite rate section below), Willow and Larch, Friley, and Helser.
${ }^{5}$ These rates include the following locations: Geoffroy, Martin and Eaton (double, single, corner, and lofted suites), Buchanan, and Maple (double suites only, standard double and single rooms in Maple Hall are included in standard residence hall rates above),
${ }^{6}$ Meal plans are encouraged, but not required in on-campus apartments.
${ }^{7}$ All Schilletter / University Village rates are per unit. In a two-bedroom unit occupied by two residents each resident pays half.
${ }^{8}$ Meal plans are encouraged, but not required in any location during the summer. The rates for Sessions $1 / 2$ are prorated based on the number of days in each session.

## IOWA STATE UNIVERSITY

## ISU Dining - Proposed Residence System Rates for FY 2025

| Dining Center Door Rate | FY24 Rate | FY25 Rate | \$ Increase | \% Increase |
| :---: | :---: | :---: | :---: | :---: |
| Breakfast | \$ 11.65 | \$ 12.25 | \$ 0.60 | 5.15\% |
| Lunch / Dinner | \$ 15.00 | \$ 15.75 | 0.75 | 5.00\% |
| Early Move In Plans | FY24 Rate | FY25 Rate | \$ Increase | \% Increase |
| 3 Meal Plan | \$ 32.75 | \$ 34.50 | \$ 1.75 | 5.34\% |
| 6 Meal Plan | \$ 65.50 | \$ 68.75 | \$ 3.25 | 4.96\% |
| 9 Meal Plan | \$ 98.25 | \$ 103.00 | \$ 4.75 | 4.83\% |

## Purchased Dining Dollars ${ }^{1}$

Available during the summer and the academic year. Rates listed are per dollar.
Dining Dollars can be used in all ISU Dining locations. Unused Dining Dollars expire at the end of the spring semester.

| Dining Dollars (DD) | FY24 Rate | FY25 Rate | \$ Increase | \% Increase |  |  |
| :--- | :--- | :--- | :--- | :--- | :---: | :---: |
| $\$ 10-\$ 190$ Dining Dollars (Face Value) | $\$$ | 1.00 | $\$$ | 1.00 | $\$$ | - |
| $\$ 200-390$ Dining Dollars (5\% discount) | $\$$ | 0.95 | $\$$ | 0.95 | $\$$ | - |
| $\$ 400-590$ Dining Dollars (7.5\% discoun | $\$$ | 0.93 | $\$$ | 0.93 | $\$$ | - |
| $\$ 600$ Plus Dining Dollars (10\% discoun | $\$$ | 0.90 | $\$$ | 0.90 | $\$$ | - |

## Purchased Flex Meals ${ }^{1}$

Available during the summer and the academic year. Rates listed are per the amount of meals purchased.
Flex meals may be used for the contracted student or a guest in all dining centers, C-Stores, and the following locations: MU Food Court, Clyde's, Hawthorn, Design Café, Whirlybird's, and Lance \& Ellie's.

| Flex Meals | FY24 Rate | FY25 Rate | \$ Increase | $\%$ Increase |
| :--- | :--- | :--- | :--- | :---: |
| 25 Meals | $\$ 320.00$ | $\$ 336.00$ | $\$$ | 16.00 |
| $5.00 \%$ |  |  |  |  |
| 50 Meals | $\$ 625.00$ | $\$ 656.00$ | $\$$ | 31.00 |
| 100 Meals | $\$ 1,225.00$ | $\$ 1,287.00$ | $\$$ | 62.00 |

1. These options are available to all ISU students regardless of residency.

## Academic Year Meal Plans

Meal quantities and Dining Dollar values are per semester. Plan rates are per academic year.
Dining Center meals may be used by the contracted student in any of ISU Dining's five Residential Dining Centers and GET \& Go locations.
Unused dining center and flex meals expire at the end of each semester. Unused Dining Dollars expire at the end of the spring semester.

| Plan Name | FY24 Rate | FY25 Rate | \$ Increase | \% Increase |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Cardinal Plan w/ UNLIMITED Dining Center Meals, \$250 Dining Dollars, and 5 Guest Meals per semester | $\$ 4,864.00$ | $\$$ | $5,108.00$ | $\$$ | 244.00 |
| Gold Plan w/ 210 Dining Center Meals, \$250 Dining Dollars, and Guest Meals per semester ${ }^{2}$ | $5.02 \%$ |  |  |  |  |
| Campanile Plan w/135 meals \& \$250 DD per semester ${ }^{3}$ | $\$ 4,570.00$ | $\$$ | $4,800.00$ | $\$$ | 230.00 |

2. These options are available to all ISU students regardless of residency. First year residents of required participation areas must select one of these options.
3. This option is only available to returning students and residents of voluntary areas.

Note: The Double-No AC room rate and Cardinal meal plan were used for the rate comparison on page 2.

## UNIVERSITY OF NORTHERN IOWA HOUSING AND DINING

## Five-Year Plan - table on page 15

- University enrollment and residence occupancy projections form the basis for the residence system financial forecasts. Total occupancy in the traditional residence halls and the apartments is projected at 3,200 students next fall ( 86 students more than the current year) and is expected to remain stable over the next several years. While the majority of the occupants reside in the residence halls, demand remains high for the apartments. The combined total occupancy-to-capacity ratio is a consistent $89 \%$ over the five-year period.
- Capital projects in the five-year-plan include roof replacements, network/wireless upgrades, mechanical updates, and on-going building improvements. Existing reserves will be used to fund the improvement projects with no new bonding planned for the five-year period. UNI Housing and Dining projects to spend an average of $\$ 3.5 \mathrm{M}$ per year from reserves for capital improvements.
- Campbell Hall remains off-line and is the only residence hall that has not been updated with fire suppression, a passenger elevator, or ADA accommodations. Campbell Hall is expected to remain off-line but could be re-opened if necessary.


## FY 2025 Preliminary Budget - table on page 16

- Net revenues are expected to slightly exceed budget for the current year (FY 2024). Contract revenues from higher occupancy are expected to exceed the budget and additional revenues are also forecasted in the current year from higher conference, catering and retail services. The additional revenues are partially offset by higher labor, food, utility, and maintenance costs.
- Based on enrollment and returning contract projections, a projected occupancy of 3,200 students was used to prepare the FY 2025 preliminary budget, an increase of 84 students over the current year. The occupancy, proposed rate increases, and expected changes in other revenues are expected to generate $\$ 1.9 \mathrm{M}$ in incremental revenue over current year estimates to meet higher operating costs and fund capital improvements.
- Total budgeted expenses for will also increase for FY 2025 in virtually every sector. Higher costs for food, labor, utilities, and other operating expenses are reflected in the FY 2025 preliminary budget.
- All proposed FY 2025 room and board rates are provided beginning on page 17. UNI is proposing a $3.5 \%$ increase to room and board rates for FY 2025. When combined, the proposed room and board rate totals $\$ 9,986$ ( $\$ 338$ increase). Resulting from inflationary pressures on utilities, wages and nondurable goods, the rate increase is necessary to maintain a quality level of service throughout Housing and Dining.
- The University implemented the Live 2 Succeed program several years ago to encourage new students to commit to living on campus for two years. The program emphasizes the value of living on campus for students' first two years relative to academic performance, retention, and completion. All new students who agree to live on campus for two years through the Live 2 Succeed program will receive a $\$ 1,000$ scholarship their second year on campus.
- The current outstanding bond principal is $\$ 35.6$ million and the annual debt service payment budgeted for FY 2025 is $\$ 4.1$ million. The budgeted FY 2024 debt service coverage ratio is $189 \%$.


## University of Northen Iowa's Five-Year Plan Summary Department of Residence

(Dollars in Thousands)

| Actual | Estimated | Proposed | Constant Dollars |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY 23 | FY 24 | FY 25 | FY 26 | FY 27 | FY 28 | FY 29 |

## 1 - CAPACITY \& OCCUPANCY

Residence Hall Housing
(a) Current Operating Capacity (\# of beds)
(b) Occupancy
(c) Occupancy Ratio

| 2,870 | 2,870 | 2,870 | 2,870 | 2,870 | 2,870 | 2,870 |
| ---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2,189 | 2,407 | 2,487 | 2,487 | 2,487 | 2,487 | 2,487 |
| $76.3 \%$ | $83.9 \%$ | $86.7 \%$ | $86.7 \%$ | $86.7 \%$ | $86.7 \%$ | $86.7 \%$ |
|  |  |  |  |  |  |  |
| 724 | 724 | 724 | 724 | 724 | 724 | 724 |
| 709 | 709 | 713 | 713 | 713 | 713 | 713 |
| $97.9 \%$ | $97.9 \%$ | $98.5 \%$ | $98.5 \%$ | $98.5 \%$ | $98.5 \%$ | $98.5 \%$ |

## 2 - CAPITAL IMPROVEMENTS \& REPAIRS

(a) Improvements from Bond Proceeds
(b) Improvements from Voluntary Reserves
(c) Repairs from Current Revenues

| $\$$ | - | $\$$ | - | $\$$ | - | $\$$ | - | $\$$ | - | $\$$ | - | $\$$ | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\$$ | 3,733 | $\$$ | 4,778 | $\$$ | 3,210 | $\$$ | 2,255 | $\$$ | 5,115 | $\$$ | 3,500 | $\$$ | 3,500 |
| $\$$ | 1,146 | $\$$ | 1,544 | $\$$ | 1,537 | $\$$ | 1,537 | $\$$ | 1,537 | $\$$ | 1,537 | $\$$ | 1,537 |
|  | 1,346 |  | 1,346 |  | 1,346 |  | 1,346 |  | 1,346 |  | 1,346 |  | 1,346 |

3 - OPERATING REVENUES \& EXPENDITURES
(a) Total Revenues
(b) Less Expencures (Dxcluding Univ O.H.)
(c) Net Operating Revenues
(d) Less Mandatory Transfers
(e) Less Debt Service
(f) Less Voluntary Transfers
(g) Net to Voluntary Reserves

| $\$$ | 29,960 | $\$$ | 32,647 | $\$$ | 34,470 | $\$$ | 34,470 | $\$ 34,470$ | $\$$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 22,896 | 25,908 |  | 26,744 |  | 26,744 | 26,744 |  | 26,744 |
|  | 7,064 | 6,739 |  | 7,726 |  | 7,726 | 7,726 |  | 7,726 |
|  | 300 | 300 |  | 300 |  | 300 | 300 |  | 7,726 |
|  | 4,823 | 4,112 |  | 4,081 |  | 4,054 | 4,025 | 4,003 | 3,968 |
|  | - | - | - |  | - |  | - | - | - |
| $\$$ | 1,941 | $\$$ | 2,327 | $\$$ | 3,345 | $\$$ | 3,372 | $\$$ | 3,401 |

4 - VOLUNTARY (UNRESTRICTED) RESERVES
(a) Beginning Balance
(b) Add Mandatory Transfers

| $\$$ | 18,791 | $\$$ | 17,138 | $\$$ | 14,330 | $\$$ | 14,090 | $\$$ | 14,832 | $\$$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 12,743 | $\$$ | 12,291 |  |  |  |  |  |  |  |  |
|  | 300 | 300 |  | 300 | 300 | 300 | 300 | 300 |  |  |
|  | 1,941 | 2,327 |  | 3,345 |  | 3,372 | 3,401 | 3,423 | 3,459 |  |
|  | 541 | - |  |  | - | - | - | - |  |  |
|  | 4,435 | 5,435 | 3,885 | 2,930 | 5,790 | 4,175 | 4,175 |  |  |  |
| $\$$ | 17,138 | $\$$ | 14,330 | $\$$ | 14,090 | $\$$ | 14,832 | $\$$ | 12,743 | $\$$ |

## University of Northern lowa

 Residence System Preliminary Budget 2024-25|  | $\begin{gathered} \text { Actual } \\ \text { 2022-23 } \end{gathered}$ |  | Approved Budget 2023-24 |  | $\begin{gathered} \text { Estimates } \\ 2023-24 \end{gathered}$ |  | Proposed <br> Budget <br> 2024-25 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OPERATIONS |  |  |  |  |  |  |  |  |
| Revenues | \$ | 29,960,086 | \$ | 31,691,941 | \$ | 32,646,913 | \$ | 34,469,825 |
| Expenditures for Operations |  | 22,896,046 |  | 25,172,370 |  | 25,908,323 |  | 26,743,782 |
| Net Revenues |  | 7,064,040 |  | 6,519,571 |  | 6,738,590 |  | 7,726,043 |
| \% of Revenues |  | 23.6\% |  | 20.6\% |  | 20.6\% |  | 22.4\% |
| Debt Service (due July 1) |  | 4,823,450 |  | 4,111,831 |  | 4,111,831 |  | 4,080,831 |
| Mandatory Transfers |  | 300,000 |  | 300,000 |  | 300,000 |  | 300,000 |
| Net After Debt Service \& Mandatory Transfers | \$ | 1,940,590 | \$ | 2,107,740 | \$ | 2,326,759 | \$ | 3,345,212 |
| \% of Revenues |  | 6.5\% |  | 6.7\% |  | 7.1\% |  | 9.7\% |
| Debt Service Coverage Ratio |  | 146\% |  | 159\% |  | 164\% |  | 189\% |
| University Overhead Payment | \$ | 581,351 | \$ | 637,839 | \$ | 657,603 | \$ | 674,643 |
| Overhead as \% of Expenditures |  | 2.5\% |  | 2.5\% |  | 2.5\% |  | 2.5\% |
| FUND BALANCES (June 30) |  |  |  |  |  |  |  |  |
| Operation \& Maintenance Fund |  |  |  |  |  |  |  |  |
| Improvement Fund |  | 1,083,369 |  | - |  | - |  |  |
| System Fund |  | 16,053,997 |  | 13,132,523 |  | 14,328,671 |  | 14,089,239 |
| Subtotal--Voluntary Reserves |  | 17,137,366 |  | 13,132,523 |  | 14,328,671 |  | 14,089,239 |
| Sinking Fund |  |  |  |  |  |  |  |  |
| Bond Reserve Fund |  | 4,562,801 |  | 4,562,801 |  | 4,562,801 |  | 4,562,801 |
| Bond Construction Fund |  | - |  | - |  | - |  | - |
| Subtotal--Mandatory Reserves |  | 4,562,801 |  | 4,562,801 |  | 4,562,801 |  | 4,562,801 |
| Total Fund Balances (June 30) | \$ | 21,700,167 | \$ | 17,695,324 | \$ | 18,891,472 | \$ | 18,652,040 |

REVENUES AND EXPENDITURES DETAIL

## Revenues

Contracts
Interest
Other Income
Total Revenues

| $\$$ | $25,912,394$ | $\$$ | $27,940,344$ | $\$$ | $28,627,543$ | $\$$ | $30,516,982$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 409,117 |  | 380,000 |  | 380,000 |  | 380,000 |
|  | $3,638,575$ |  | $3,371,597$ |  | $3,639,370$ | $3,572,843$ |  |
| $\$$ | $29,960,086$ | $\$$ | $31,691,941$ | $\$$ | $32,646,913$ | $\$$ | $34,469,825$ |

Expenditures for Operations
Salaries, Wages \& Benefits
Cost of Food or Goods Sold
Other Operating Expense
Utilities
Repairs \& Maintenance
Total Expenditures

| $\$$ | $12,564,556$ | $\$$ | $13,125,989$ | $\$$ | $13,376,421$ | $\$$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $3,256,858$ |  | $3,548,744$ |  | $3,676,281$ |  |
|  | $2,587,120$ |  | $3,497,275$ |  | $3,527,135$ |  |
|  | $3,341,700$ |  | $3,652,612$ |  | $3,784,174$ |  |
|  | $1,145,812$ |  | $1,347,750$ |  | $1,544,312$ |  |
| $\$$ | $22,896,046$ | $\$$ | $25,172,370$ | $\$$ | $25,908,323$ | $\$$ |

## UNIVERSITY OF NORTHERN IOWA

 PROPOSED RESIDENCE RATES| Residence Halls - Academic Year | $\begin{gathered} \text { 2023-24 } \\ \text { Rate } \end{gathered}$ | $2024-25$ <br> Proposed rate | \$ <br> Increase | $\begin{gathered} \% \\ \text { Increase } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Traditional Halls (Bender, Dancer, Hagemann, Lawther, Noehren, Rider, Shull)-Meal Plan required |  |  |  |  |
| Double | 4,984 | 5,158 | 174 | 3.5\% |
| Single (Double-as-Single) | 6,230 | 6,448 | 218 | 3.5\% |
| Lawther Double | 5,250 | 5,434 | 184 | 3.5\% |
| Lawther Double Suite with private bath | 5,730 | 5,932 | 202 | 3.5\% |
| Lawther Single | 6,300 | 6,522 | 222 | 3.5\% |
| Lawther Single Suite with private/semi-private bath | 6,876 | 7,118 | 242 | 3.5\% |
| Lawther Double-as-Single w/community bath | 6,562 | 6,792 | 230 | 3.5\% |
| Lawther Double-as-Single w/ private/semi-private bath | 7,164 | 7,416 | 252 | 3.5\% |
| Roth - Meal plans are encouraged |  |  |  |  |
| 8 Bedroom Apt Single **second increase of 5\% in 2024-2025** | 5,830 | 6,122 | 292 | 5.0\% |
| 2 or 3 Bedroom Apt Single | 6,766 | 7,004 | 238 | 3.5\% |
| 1 Bedroom Apt Single | 7,950 | 8,228 | 278 | 3.5\% |
| Panther Village - Meal plans are encouraged |  |  |  |  |
| 4 Bedroom Apt Single | 6,994 | 7,240 | 246 | 3.5\% |
| 2 Bedroom Apt Single | 7,692 | 7,962 | 270 | 3.5\% |
| Studio Apt | 8,390 | 8,684 | 294 | 3.5\% |
| Jennings Apartments - Meal plans are encouraged |  |  |  |  |
| 2 Bedroom Apt Single | 6,766 | 7,004 | 238 | 3.5\% |
|  | Monthly | Monthly |  |  |
| Guest Room (furnished Single with community bath) | 730 | 768 | 38 | 5.0\% |
| Guest Suite (furnished Single with private bath) | 804 | 844 | 40 | 5.0\% |
| Graduate Apartment (furnished 1 bedroom, living area, kitchen, bath) | 850 | 893 | 43 | 5.0\% |
| Graduate Apartment (furnished 2 bedroom, living area, kitchen, bath) | 946 | 993 | 47 | 5.0\% |
| Double Room with All-Access Plan | 9,648 | 9,986 |  |  |
| Meals Plans |  |  |  |  |
| ** All-Access (unlimited +2 guest meals and \$100 Dining Dollars per semeste | 4,664 | 4,828 | 164 | 3.5\% |
| Block 220 (220 meals, \$200 Dining Dollars per semester) | 4,398 | 4,552 | 154 | 3.5\% |
| Apartment \& Off Campus |  |  |  |  |
| All-Access (unlimited +2 guest meals and \$100 Dining Dollars per semeste | 4,664 | 4,828 | 164 | 3.5\% |
| Block 220 (220 meals, \$200 Dining Dollars per semester) | 4,398 | 4,552 | 154 | 3.5\% |
| Block 120 (120 meals, \$200 Dining Dollars per semester) | 2,870 | 2,970 | 100 | 3.5\% |
| Any/Weekly 5 (80 meals, \$300 Dining Dollars per semester) | 2,264 | 2,344 | 80 | 3.5\% |
| Block 15 (15 meals, \$400 Dining Dollars per semester) | 1,144 | 1,184 | 40 | 3.5\% |
| Housing Application Fee | 50 | 50 | - | 0.0\% |
| Overflow housing credit | \$50 plus \$25 for | each week beginn | ing the thi | rd week |
| Early arrival (daily rate-includes dining) | 41 | 42 | 1 | 2.4\% |
| Late departure (daily rate-does not include dining) | 41 | 42 | 1 | 2.4\% |
| Faculty/Staff - additional per month | 10\% | 10\% | - | 0.0\% |

Note: The Double Room rate and All-Access Dining Plan were used for the rate comparison on page 2.

## UNIVERSITY OF NORTHERN IOWA

| Summer *Weekly* Rates - Students Only - 20\% off AY Rate | Summer 2024 | Summer 2025 |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Roth (1/37 of academic year) |  |  |  |  |
| 8 Bedroom Apt. Single | 126 | 132 | 6 | 4.8\% |
| 2 or 3 Bedroom Apt Single | 146 | 151 | 5 | 3.4\% |
| 1 Bedroom Apt Single | 172 | 178 | 6 | 3.5\% |
| Jennings (1/37 of academic year) |  |  |  |  |
| Jennings - Two Bedroom Furnished | 146 | 151 | 5 | 3.4\% |
| Panther Village (1/37 of academic year) |  |  |  |  |
| 4 Person Bedroom | 151 | 157 | 6 | 4.0\% |
| 2 Person Bedroom | 166 | 172 | 6 | 3.6\% |
| Studio | 181 | 188 | 7 | 3.9\% |
| Traditional Halls - community bath |  |  |  |  |
| Double, No AC | 108 | 112 | 4 | 3.7\% |
| Single, No AC | 135 | 139 | 4 | 3.0\% |
| Double, AC-Lawther | 114 | 117 | 3 | 2.6\% |
| Single, AC-Lawther | 136 | 141 | 5 | 3.7\% |

