MEMORANDUM

To:

Board of Regents

From:

Board Office

Subject:

Final FY 2004 Detailed Budgets

Date:

July 7, 2003

Recommended Actions:

Refer to the individual institutional memoranda, 5a through 5g, for discussion of detailed budgets.

Executive Summary:

Budget Process

In accordance with the Board's strategic plan, budgets are presented to the Board at various times before final approval is requested.

- In May, the Board considered key budgetary issues to provide guidance in the development of the institutional budgets.
- In June, the Board received preliminary budget details.
- This month, the Board receives the final detailed budgets for approval.

Definitions

The Regent institutions have two basic types of funds within the budgets:

<u>General funds</u> include operating appropriations, some federal funds, interest income, tuition and fee revenues, reimbursed indirect costs, and sales and services for fundamental operations of the institutions.

Restricted funds are specifically designated or restricted for a particular purpose or enterprise and include capital appropriations, tuition replacement, gifts, sponsored funding from federal and private sources, athletics, as well as other auxiliary or independent functions such as residence, parking, and utility systems.

FY 2004 Budgets

The final composite FY 2004 institutional general fund operating budgets, including the operations of the University of Iowa Hospitals and Clinics, total \$1.7 billion. The total institutional restricted fund budgets total \$1.3 billion. The combined institutional budgets total \$3.0 billion.

INSTITUTIONAL FY 2004 BUDGETS (in thousands)

	General Fund	Restricted Fund	<u>Total</u>
SUI	\$1,123,349	675,400	\$1,798,749
ISU	426,278	469,619	895,897
UNI	139,287	141,064	280,351
ISD	8,898	887	9,785
IBSSS	<u>5,110</u>	<u>1,596</u>	<u>6,706</u>
Total	\$1,702,922	\$1,288,566	\$2,991,488

In developing the individual budgets, the institutions were guided by the strategic plans of the Board and each respective institution. Successful strategic planning depends, in part, upon the best use of available resources.

The institutions prioritized departmental funding based on final state appropriations, estimated tuition revenues, and identified reallocations of existing resources.

Changes from Preliminary

University of Iowa

The revenues and expenditures have not changed in total from the preliminary budget. However, changes in line items include increasing salaries by \$2.2 million and decreasing professional and scientific supplies by \$2.2 million.

Iowa State University

The revenues and expenditures have not changed in total from the preliminary budget presented in June. However, changes in line items include: increasing salaries by \$1.0 million; increasing professional and scientific supplies by \$0.3 million; increasing equipment by \$0.8 million; and decreasing building repairs by \$2.1 million.

University of Northern Iowa

There were no changes in the general fund from the preliminary budget presented in June.

Iowa School for the Deaf

In the preliminary detailed budget, the School included estimated salary funding of \$155,869 in its general appropriations budget. Since then, the lowa Department of Management officially allocated \$197,755 in salary funding to the School, which is included in the final budget.

Iowa Braille and Sight Saving School

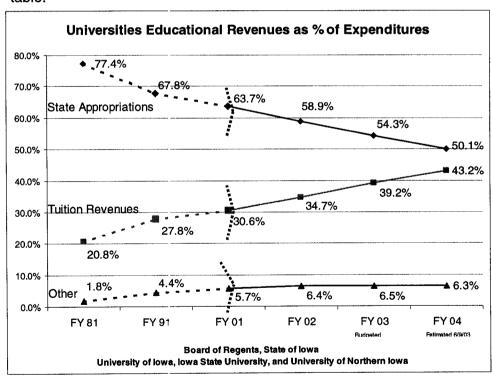
The final FY 2004 general fund operating budget for the School is \$5,109,681, which reflects a \$129,644 increase over the preliminary budget of \$4,980,037 presented to the Board in June. The changes for FY 2004 include the following increases: \$109,226 from the Iowa Department of Management for salary funding; \$3,637 from the Iowa Department of Education for Phase I and II funding; \$13,500 in state vision grant funding (federal funding passed through the Iowa Department of Education); and \$3,281 from indirect cost reimbursements on service contracts with area and local education agencies.

Budget Challenges

For the past several years, the Regent institutions have faced significant budget challenges with declining state appropriations. The Board and the institutions have taken various actions to increase revenues and control expenditures.

The Board has significantly increased tuition over these years to support the quality of its higher education in the general university budget units, but the increased tuition has not covered the state cuts and shortages in funding for state mandated salary increases. The universities have focused efforts in prioritizing academic programs, implementing efficiencies, and soliciting more sponsored research.

This has resulted in a shifting of resources as shown in the following table.



While the economic development appropriation units have status quo appropriations for FY 2004, they were reduced significantly (almost 60%) in FY 2003.

Residence System

Residence systems, which include dining services, are operated by each of the Regent universities as part of their educational responsibilities. The residence systems are self-supporting operations and do not receive state-appropriated funds for operations or capital improvements.

All three universities had changes from the preliminary budgets that were submitted to the Board in March.

- The University of Iowa's revenue projections have increased slightly and expense projections have decreased slightly from the preliminary budget.
- Iowa State University's revenue and expense projections are increased slightly from the preliminary budget.
- The University of Northern Iowa Residence System budget reflects changes from the preliminary budget due to Iower occupancy than originally anticipated.

Athletics

Intercollegiate athletics at the Regent universities are not self-supporting activities. Each University provides some general university support to its athletic department, and student fees support either debt service or operations of the athletic departments.

The final FY 2004 athletic budgets of the universities total \$77.9 million. General university support and student fees vary significantly by university.

The University of Iowa and Iowa State University had no changes to the Athletic Department budgets from the preliminary budget presented in June.

The University of Northern Iowa's final Athletic Department budget reflects a slight decrease with several line item changes.

Board Office

The final FY 2004 operating budget totals slightly under \$2.5 million including state appropriations of \$1.2 million and institutional allocations of \$1.3 million, which represent the same level of funding as FY 2003. Further details are provided in the Board Office budget in G.D. 5g.

Strategic Plan:

The Board's strategic planning goal 4.1.1.0 requires the Board annually to review and approve institutional resource allocations and reallocations consistent with and supportive of the Board and institutional strategic plans.

Background:

Board Budget Process

In May, the Board considered key budgetary issues to provide guidance in the development of the institutional budgets:

- 1. Revenues changes
- 2. Reallocations
- 3. Salary increase policies
- 4. Unavoidable mandatory and inflationary costs
- 5. General fund support for athletics
- 6. Economic development issues
- 7. Capital projects / building repairs

In June, the Board received preliminary budget details.

This month, the Board receives the final detailed general fund budgets for approval.

The institutions are also presenting final restricted fund budgets for approval. These budgets include capital appropriations approved during the 2002 General Assembly. There were no additional capital appropriations provided during the 2003 General Assembly. Tuition replacement appropriations for the debt service of academic building revenue bonds are included in the restricted fund budgets, as are the amounts for the residence system functions, athletic department activities, and other auxiliary functions associated with the educational missions of the institutions.

Analysis:

General Fund

The final general fund operating budgets for the five Regent institutions, including the UIHC budgets, were developed by the institutions based on the strategic plans of the Board and each institution and the actions of the General Assembly and the Governor.

FY 2004 General Funds

			State
		Direct State	Appropriations
	Total Budget	<u>Appropriations</u>	<u>Changes</u>
SUI	\$1,123,348,710	\$278,963,722	\$(8,458,963)
ISU	426,278,344	232,816,705	(6,992,498)
UNI	139,287,339	80,387,339	(2,428,539)
ISD	8,897,748	8,305,689	361,704
IBSSS	<u>5,109,681</u>	4,646,740	200,681
TOTAL	1,702,921,822	605,120,195	\$(17,317,615)

Appropriations

The FY 2004 general fund operating budgets for the Regent institutions include state appropriations of \$605.1 million.

- FY 2004 state appropriations were reduced by \$17.3 million including a \$17.9 million decrease to the universities and a \$562,385 increase to the special schools.
- No state appropriations were provided for salary increases to implement the state's salary policy at the Regent universities or the Board Office.
- State appropriations were provided for a portion of the salary increases at the Special Schools.

Tuition

The Board's tuition policy is intended to maintain quality and effectiveness as well as improve quality, thereby recognizing the aspirations of the Board and the institutions for achieving excellence. Critical to the successful implementation of the Board's strategic plan is securing sufficient resources.

In November 2002, the Board approved a 17.6% increase in undergraduate resident base tuition for FY 2004. The universities propose to use some tuition revenues generated by this rate increase to cover the shortfall in state operating appropriations and other non-discretionary operating cost increases.

FY 2004 Budgeted Tuition and Fee Revenues

	Total Budget	Gross Increase	Net Increase ¹
SUI	\$199,091,993	\$27,623,965	\$19,919,965
ISU	161,309,266	23,868,025	16,550,520
UNI	<u>56,100,000</u>	<u>8,566,931</u>	<u>7,656,173</u>
Total	\$416,501,259	\$60,058,921	44,126,658

¹ Excludes surcharges and student aid; includes enrollment growth.

Other Revenues

The University of Iowa and Iowa State University continue to see increased revenues from indirect cost recoveries due to continued success in increasing grant and contract activity. The University of Northern Iowa expects level funding of \$1.6 million.

FY 2004 Budgeted Indirect Cost Recoveries

	Total Budget	<u>Increase</u>
SUI	\$41,926,244	\$3,800,000
ISU	16,000,000	3,000,000

Reallocations

The Regent reallocation program is an integral part of the Board's strategic planning and budgeting process. This program requires each Regent institution to reallocate at least 2% of its budget each year.

This reallocation policy is intended to ensure that the institutions use existing resources to improve quality and achieve efficiencies. The significant appropriation reductions of the last several years have impacted the ability of the institutions to reallocate resources to improve quality.

For FY 2004, the institutions are proposing to use some of the reallocations to address the shortfalls in state appropriations. This is the fourth consecutive year that the institutions have used reallocations to address appropriations shortfalls.

The following table shows the planned FY 2004 reallocations.

FY 2004 Budgeted Reallocations

	Shortfall / Mandatory Cost <u>Increases</u>	Strategic Initiatives	<u>Total</u>	% of FY 2003 Final <u>Budget</u>
SUI	\$5,271,979	\$7,660,000	\$12,931,979	2.9%
ISU	5,038,355	5,350,492	10,388,847	2.5%
UNI	4,040,498	3,837,673	7,878,171	5.9%
ISD	103,067	207,000	310,067	3.6%
IBSSS	65,032	<u> 167,148</u>	232,180	4.8%
	\$14,518,931	\$17.222.313	\$31,741,244	

The institutions are proposing to utilize \$14.1 million of the identified reallocations to address the appropriations shortfalls and mandatory cost increases and \$17.6 million for strategic initiatives.

During discussions at the May 2003 Board meeting, the Board requested that the Board Office further review and revise the reallocation policy. This information is scheduled to be presented at the September Board meeting.

Salary Policies

The Board of Regents highest priority for the FY 2004 budget requests was full funding of salaries from state appropriations. Quality faculty and staff are essential to the implementation of the Board's and institutions strategic plans. To recruit and retain top faculty in a global market place, the Regent universities must remain competitive paying competitive salaries in each discipline.

The Regent institutions have several bargained employee contracts requiring the institutions to fund salary increases for FY 2004 even though there has been no funding provided for the increases. This includes AFSCME, for which the state is completely responsible for the bargaining agreement.

Further information regarding the institutions salary proposals is presented in the individual budget memoranda, 5a through 5g.

Salaries are the largest expenditure item at the Regent institutions as illustrated in the following table:

FY 2004 Budget Salaries as % of Budget

	_
SUI*	75.8%
ISU*	70.6%
UNI*	79.0%
ISD	82.6%
IBSSS	82.0%

^{*} General University only

Student Aid Set-Aside

To accomplish the Board's key result areas on quality and access, it is essential that the universities attract quality students as well as provide affordable higher education. A mix of need-based aid and merit aid from tuition set-aside addresses both of these Board key result areas.

Normally, the student aid set-aside percentages of the individual universities are commensurate with the overall tuition increases and, therefore, increase as a result of the tuition rate increases approved by the Board.

During its tuition discussion in November 2002, the Board directed the universities to distribute at least 15% of gross tuition revenue annually for student financial aid with a focus on need-based aid.

The following table shows student aid by institution. All of the universities have exceeded the minimum requirement established by the Board in November 2002.

Student Aid Set-Aside

	Increase In Student Aid <u>Set-Aside</u>	Total Proposed Student Aid <u>Set-Aside</u>	Student Aid Set-Aside as % of Tuition
SUI	\$5,767,400	\$33,816,110	17.0%
ISU	6,994,177	35,309,605	21.9%
UNI	910,758	10,100,000	18.0%

Board Office

The final FY 2004 operating budget totals slightly under \$2.5 million. This includes state appropriations of \$1.2 million, same as FY 2003, and institutional allocations of \$1.3 million, which also represents the same level as FY 2003.

Budgeted expenditures have been reallocated to better address issues related to the Board's new strategic plan, especially in the areas of outreach and communications, as well as to address internal workload issues. Substantial savings in special services, which include organizational audit, bargaining, and attorney general reimbursement in FY 2003, have been reallocated to staff salaries, travel, outside services and educational training in FY 2004.

Restricted Fund

The FY 2004 restricted fund budgets of the Regent institutions total \$1.3 billion and include capital appropriations, tuition replacement appropriations, residence system functions, athletic department budgets, as well as other auxiliary functions associated with the educational missions of the institutions.

FY 2004 Restricted Fund Budgets

SUI	\$675,400,000
ISU	469,618,670
UNI	141,063,643
ISD	887,738
IBSSS	1,595,880
	\$1,288,565,931

Capital appropriations for FY 2004 total \$32.5 million and reflect only the actual amounts specifically appropriated for FY 2004 by the 2002 General Assembly.

The FY 2004 tuition replacement appropriation is \$24.3 million. Tuition replacement appropriations represent an ongoing commitment of the state to meet the debt service cost of Academic Building Revenue Bonds. Tuition and fee revenues are used for debt service payments on Academic Building Revenue Bonds. The tuition replacement appropriation replaces that university revenue.

FY 2004 Restricted Appropriations

		Tuition
	Capital	Replacement
	Appropriations	Appropriations
SUI	\$11,203,000	10,223,353
ISU	10,177,300	9,428,152
UNI	10,880,000	4,651,954
ISD	100,000	0
IBSSS	100,000	0
Total	\$32,460,300	\$24,303,459

Residence System

The final FY 2004 residence system revenue budgets of the universities, totaling \$123.8 million, are based on the rates approved at the April 2003 Board meeting.

FY 2004 Residence System Revenue Budgets

SUI	\$38,033,296
ISU	62,139,896
UNI	23,627,380
Total	\$123,802,576

Athletics

The FY 2004 university athletic revenue budgets total \$77.9 million as illustrated in the following table.

FY 2004 Budgeted Athletic Revenues

	<u>SUI</u>	<u>ISU</u>	<u>UNI</u>	<u>Total</u>
Sports Income Athletic Conference/	\$18,695,700	\$9,954,367	\$1,038,525	\$29,688,592
NCAA Support	10,419,000	5,194,403	250,000	15,863,403
General University Support ¹	2,389,361	3,165,951	4,300,764	9,856,076
Student Fees	1,401,944	1,106,700	1,224,300	3,732,944
Other Income	<u>9,193,541</u>	<u>8,564,500</u>	1,037,500	18,795,541
Total	\$42,099,546	\$27,985,921	\$7,851,089	\$77,936,556
1 Includes diversity support				

Includes diversity support.

The University of Iowa and Iowa State University had no changes to the final Athletic Department budgets from the preliminary budget presented in June.

The University of Northern Iowa's final Athletic Department budget reflects a slight decrease with several line item changes as follows:

- General university support has declined by \$210,248
- Alumni Foundation support has increased by \$165,000 with a small increase in income from student fees. The University reports that the Alumni/Foundation support has been increased to support scholarships for women's tennis and swimming.
- Some adjustments have been made in the expense line items and the University reports that one full-time administrative support staff position and one full-time clerical position were eliminated.

Hendrichan Approved:

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BOARD OF REGENTS STATE OF IOWA

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GENERAL FUND	
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		Subtotal	\$278,963,722	2,749,293 934,000 199,091,993 45,991,600 593,601,711	2,016,391	\$1,123,348,710	234,090,278	320,426,431 191,945,513	9.578.964 756,041,186	250,712,350	6,265,000	13,638,371	33,816,110 a	367,307,524	\$1,123,348,710
		Special Purpose	\$2,232,318		'	\$2,232,318	679,738	766,471	3,316	585,904			23,592	609,496	\$2,232,318
		SCHS	\$665,709	2,749,293	1,408,891	\$5,074,600	581,700	2,726,200 944,100	94,600 4,346,600	715,000	1 1	1 1	13,000	728,000	\$5,074,600
		Family Prac.	\$2,129,177	28,000	28,000	\$2,157,177	1,703,342	311,654 81,785	20,000	40,396	1 1	1 1	1 1	40,396	\$2,157,177
UDGETS		Hyg. Lab	\$3,900,021	- - 82,056 2,827,566	2,909,622	\$6,809,643	1	4,047,485 2,046,639	16,752 6,110,876	689,767	9,000	1 1	1 1	698,767	\$6,809,643
PERATING B	i lowd	Oakdale Campus	\$2,725,472	6,000	75,000	\$3,131,472	1	79,841	1,589,865	347,893	- 1,177,514	. 1	16,200	1,541,607	\$3,131,472
ERAL FUND C	University of lowd	CDD	\$6,526,426	- - 152,900 2,191,574	2,344,474	\$8,870,900	671,200	4,482,140 2,454,260	192.100 7,799,700	854,700	27,000	1 1	1 1	1,071,200	\$8,870,900
FY 2004 FINAL GENERAL FUND OPERATING BUDGETS		Psych. Hosp.	\$7,223,647	- - 911,400 10,670,753	11,582,153	\$18,805,800	3,207,100	7,729,200 4,296,800	127,300	2,499,700	3,300 942,400	1 1	1 1	3,445,400	\$18,805,800
FY 200		Univ. Hosp.	\$27,984,189	2,594,000 577,661,111	407,500	\$608,646,800	23,459,400	225,847,100 107,410,300	6.076.700 362,793,500	210,851,000	4,725,700	006,976,7	8,817,900	245,853,300	\$608,646,800
		Univ.	\$225,576,763	900,000	125,000 242,043,237	\$467,620,000	203,787,798	74,436,340 73,028,308	3.048, 196	34,127,990	1,500,000	6,261,8/1	6,726,018 33,816,110	113,319,358	\$467,620,000
		RESOURCES	APPROPRIATIONS General Other	RESOURCES Federal Support Interest Tuition and Fees Reimb. Indirect Costs Sales and Service	Other Income Subtotal - Inst. Income	TOTAL RESOURCE BUDGET	EXPENDITURES Fac. & Inst. Off. Salaries	Prof.& Sci. Staff Salaries General Service Staff Sal.	Hourly Wages Subtotal - Salaries	Prof. and Scientific Supp.	Rentals Utilities	Bldg. Repairs Auditor of State Reimb,	Equipment Aid to Individuals	Subtotal - Other Expenses	TOTAL EXPENDITURES

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BOARD OF REGENTS STATE OF IOWA

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		lowa State	lowa State University			I hiv of			EV 2004
RESOURCES	Gen. Univ.	Exp. Station	Coop.	Special	Subtotal	Northern	S	IRSSS	General Fund
APPROPRIATIONS General Other	\$177,630,514	83	\$20,244,546 \$3,126,753		\$232,816,705	\$80,387,339	\$8,305,689	\$4,646,740	\$605,120,195
RESOURCES Federal Support Interest Tuition and Fees	1,370,000	4,125,373	8,400,000	1 1 1	12,525,373 1,370,000 161,309,266	- 600,000 56,100,000	54,000 25,000	248,952 6,000	15,577,618 2,935,000 416,501,259
Sales and Service Other Income	290,000 290,000 1,957,000	5,000	5,000	1 1 1	290,000 290,000 1,967,000	625,000	322,693 11,916	74,414 24,638 19,150	594,864,014 4,014,457
Subtotal - Inst. Income	180,926,266	4,130,373	8,405,000		193,461,639	58,900,000	413,609	373,154	1,097,533,390
IOIAL KESOUKCE BUDGEI	9930,330,70U	993,943,203	920,049,040	3,120,733	\$420,278,344	5139,287,339	\$8,897,748	55,109,081	\$1,702,921,822
EXPENDITURES Fac. & Inst. Off. Salaries Prof.& Sci. Staff Salaries	144,905,208 59,468,347	20,430,960	6,518,501	524,719 1,380,072	172,379,388 83,554,852	62,708,793	3,617,108	1,693,679	474,489,246
General Service Staff Sal.	43,946,778	3,349,648	2,536,237	300,141	50,132,804	21,398,017	2,015,749	2,018,172	267,510,255
Subtotal - Salaries	253,044,608	31,657,909	24,593,870	2,364,054	311,660,441	109,628,730	7,352,614	4,192,491	1,188,875,462
Prof. and Scientific Supp. Library Acquisitions	27,818,479 8,474,019 604,307	3,925,373	3,546,676	671,399	35,961,927 8,474,019 854,307	11,395,079	982,665	586,056 7,212	299,638,077
Utilities	20,014,648	61,983	13,000	. 1	20,089,631	3,308,345	317,997	130,165	59,781,531
Bldg. Repairs Auditor of State Reimb.	6,644,432 431,682	- 20,000	1 1	l F	6,694,432	1,000,000	98,000	110,257 33,000	21,541,060
Equipment Aid to Individuals	6,125,000 35,309,605	250,000	336,000	91,300	6,802,300	827,465 10,100,000	81,246	50,500	23,358,221
Subtotal - Other Expenses	105,512,172	4,287,356	4,055,676	762,699	114,617,903	29,658,609	1,545,134	917,190	514,046,360
TOTAL EXPENDITURES	\$358,556,780	\$35,945,265	\$28,649,546	\$3,126,753	\$426,278,344	\$139,287,339	\$8,897,748	\$5,109,681	\$1,702,921,822

BOARD OF REGENTS STATE OF IOWA FY 2004 RESTRICTED FUNDS BUDGETS

REVENUES	INS	USI	N	QSI	IBSSS	FY 2004 Restricted Total
APPROPRIATIONS						
Other	•	ı	\$108,673		ř	108,673
Tuition Replacement	\$10,223,353	9,428,152	4,651,954	- 000 001	- 000	24,303,459
Capital RESOURCES	0 0	10,17,7300	10,880,000	000,000	000,000	32,400,300
Federal Support	201,800,000	124,415,553	24,000,000	125,148	283,755	350,624,456
Interest	0	3,000,000	2,000,000	30,000	1	5,030,000
Tuition and Fees	37,700,000	8,250,443	12,500,000	1	•	58,450,443
Sales and Service	202,800,000	31,432,177	65.200.000	627.590	1.133.600	301,193,367
Other Income	190,073,647	278,111,126	21,723,016	2,000	78,525	489,991,314
Subtotal - Inst. Income	653,973,647	450,013,218	125,423,016	787,738	1,495,880	1,231,693,499
TOTAL REVENUES	\$675,400,000	\$469,618,670	141,063,643	\$887,738	\$1,595,880	\$1,288,565,931
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EXPENDITORES Fac. & Inst. Off. Salaries	86,000,000	46,501,404	\$4,554,016	\$420,587	\$1,206,709	\$138,682,716
Prof.& Sci. Staff Salaries	127,700,000	64,923,272	16,150,000	188,761	1	208,962,033
General Service Staff Salaries	32,000,000	37,151,093	10,475,000	•	36,556	79,662,649
Hourly wages	18,400,000	1,49,000,007	0.325.000	0000	1 2000	44,158,238
Subtotal - Salanes	264, 100,000	108,009,007	37,504,016	609,348	1,243,265	471,465,636
Prof. and Scientific Supplies	173,000,000	148,282,735	40,500,000	55,783	225,615	362,064,133
Library Acquisitions	1	1	3,200	1,600	1	4,800
Rentals	12,200,000	1 0	769,400	1 6	1	12,969,400
Utilities	000,000,	/,35/,334	2,850,000	40,000	•	17,247,334
Building Repairs	3,800,000	9,394,084	2,254,295	172,194	114,500	15,735,073
Equipment	13,500,000	10,346,186	2,550,000	8,563	12.500	26.417.249
Aid to Individuals	43,800,000	30,540,685	15,741,000		•	90,081,685
Debt Service	33,000,000	30,500,000	9,905,453	ı	•	73,405,453
Plant Capital	125,000,000	65,188,639	28,986,279	1	•	219,174,918
Subtotal - Other Expenses	411,300,000	301,609,663	103,559,627	278,390	352,615	817,100,295
TOTAL EXPENDITURES	\$675,400,000	\$469,618,670	\$141,063,643	\$887,738	\$1,595,880	\$1,288,565,931
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BOARD OF REGENTS STATE OF IOWA FY 2004 ALL FUNDS BUDGETS

RESOURCES	Ins	USI	IN O	USD ST	IBSSS	FY 2004 All Funds Total
APPROPRIATIONS	CCL 670 0.CC3	302 710 0003	000 000	007 306 00	077 77 77 77 77 77 77 77 77 77 77 77 77	101 001 107¢
Other	- \$2/8,903,/22	- -	\$80,387,339 108,673	58,305,689 178,450	54,046,74U 89,787	376,910 376,910
Tuition Replacement	10,223,353	9,428,152	4,651,954	•	1	24,303,459
Capital RESOURCES	11,203,000	10,177,300	10,880,000	100,000	100,000	32,460,300
Federal Support	204,549,293	136,940,926	24,000,000	179,148	532,707	366,202,074
Interest	934,000	4,370,000	2,600,000	55,000	9000'9	7,965,000
Iuition and Fees Deimb Indirect Costs	236,791,993	90/5559,709	68,600,000	,	- 7/ //	474,951,702
=	796,401,711	31,722,177	65,825,000	950,283	1,158,238	896,057,409
Other Income	192,090,038	280,078,126	21,723,016	16,916	97,675	494,005,771
Subtotal - Inst. Income	1,498,358,635	643,474,857	184,323,016	1,201,347	1,869,034	2,329,226,889
TOTAL RESOURCE BUDGET	\$1,798,748,710	\$895,897,014	\$280,350,982	\$9,785,486	\$6,705,561	\$2,991,487,753
Fac. & Inst. Off. Salaries	\$320,090,278	\$218,880,792	67,262,809	4,037,695	2,900,388	613,171,962
Prof. & Sci. Staff Salaries	448,126,431	148,478,124	39,786,231	1,908,518	480,640	638,779,944
General Service Staff Sal. Hourly Wages	27,978,964	87,283,897 25,026,635	31,8/3,017	2,015,749	2,054,728	347,172,904
Subtotal - Salaries	1,020,141,186	479,669,448	147,132,746	7,961,962	5,435,756	1,660,341,098
Prof. and Scientific Supp.	423,712,350	184,244,662	51,895,079	1,038,448	1/9/118	661,702,210
Library Acquisitions	10,872,574	8,474,019	1,894,720	9,826	7,212	21,258,351
Rentals	18,465,000	854,307	1,680,600	1	ı	20,999,907
Utilities	42,935,393	27,446,965	6,158,345	357,997	130,165	77,028,865
	17,438,371	16,088,516	3,254,295	270,194	224,757	37,276,133
Auditor of State Reimb.	4/1,016	431,682	225,000	57,250	33,000	1,217,948
Equipment	29,096,710	17,148,486	3,377,465	89,809	63,000	49,775,470
Aid 10 Individudis	011010//	02,830,290	25,841,000	ı	1	169,307,400
Plant Capital	33,000,000	30,300,000 65,188,639	9,905,453 28,986,279	1 1	1 1	73,405,453
Subtotal - Other Expenses	778,607,524	416,227,566	133,218,236	1,823,524	1,269,805	1,331,146,655
TOTAL EXPENDITURES	\$1,798,748,710	\$895,897,014	\$280,350,982	\$9,785,486	\$6,705,561	\$2,991,487,753